

Hospital	City / Town	County	Teaching Status [1]	Fiscal Year End	Number of Months Data		
Tufts - New England Medical Center	Boston	Suffolk	Teaching	09 / 30	12		
Financial Performance Indicators	FY99	FY00	FY01	FY02	FY03	MA Industry Median FY03	NorthEast US Median FY02 [2]
<b>Profitability</b>							
Operating Margin	0.31%	0.25%	-3.40%	-2.66%	-2.81%	0.41%	not available
Non-Operating Margin	1.76%	3.30%	1.19%	0.09%	0.62%	0.73%	not available
Total Margin	2.07%	3.55%	-2.21%	-2.57%	-2.18%	1.25%	0.8%
Operating Surplus (Loss)	\$1,235,000	\$1,096,000	(\$15,399,000)	(\$12,591,000)	(\$14,094,000)	---	---
Total Surplus (Loss)	\$8,142,000	\$15,519,000	(\$10,012,000)	(\$12,173,000)	(\$10,957,000)	---	---
<b>Liquidity</b>							
Current Ratio	2.83	2.99	2.48	1.72	2.13	1.55	1.54
Days in Accounts Receivable	70.27	74.51	72.57	63.63	67.31	51.83	56.0
Average Payment Period	39.90	39.10	44.73	55.14	44.57	54.44	68.3
<b>Solvency/Capital Structure</b>							
Debt Service Coverage (Total) [3]	2.03	2.49	1.14	1.05	1.19	2.47	2.26
Cashflow to Total Debt [4]	8.04%	11.19%	2.62%	2.07%	3.38%	10.66%	12.8%
Equity Financing	31.48%	35.98%	33.77%	28.99%	22.68%	42.38%	44.7%
<b>Other</b>							
Total Net Assets	\$156,413,000	\$184,366,000	\$161,223,000	\$127,462,000	\$99,403,000	---	---
Assets Whose Use is Limited	---	\$198,871,000	\$189,180,000	\$175,901,000	\$161,311,000	---	---
Net Patient Service Revenue [5]	\$311,445,000	\$335,089,000	\$364,558,000	\$396,364,000	\$407,459,000	---	---

### FY03 filing based on hospital's UNAUDITED financial statements.

Data Sources: FY99 - FY01 data is drawn from DHCFP-403 Cost Report, Schedule 23. FY02 - FY03 data drawn from DHCFP annual filing.

CAVEATS: FY99 - FY02 data is unaudited but reviewed by the Division for consistency with the Audited Financial Statements. DHCFP filings may not reflect all of the financial resources available to the hospital -- for example, resources available through associations with foundations or parents/affiliates. Financial information must be interpreted within the context of other factors, including, but not limited to, management plans, reimbursement changes, market behavior, and other factors affecting performance.

Comments: Hospitals may also submit comments which further explain or clarify specific data items. Any such disclosures are shown below.

Extraordinary gains(losses) = Loss on Bond Refinancing

The Termination of our relationship with Lifespan Corporation effective Nov. 30, 2002 has caused an extraordinary delay in the finalization of our Audited Financial Statements. An issue arose during the finalization of statements that will delay the issuance of the financial statement for another three weeks. Valuation of certain commingled assets that were previously thought to be appropriately valued needs to be restated causing an additional delay.

A draft financial statement is presented until our Finance Committee approves a final financial statement.

Notes:

[1] According to the Medicare Payment Advisory Commission (MEDPAC), a major teaching hospital is one with at least 25 FTE residents per 100 inpatient beds.

[2] NE US Median data from The "2004 Almanac of Hospital Financial & Operating Indicators." The Center for Healthcare Industry Performance Studies (CHIPS)/St. Anthony/Medicode INGENIX.

[3] Blank values indicate a facility with no current long term debt in the period covered.

[4] Blank values indicate a facility with no long term debt net of current portion in the period covered.

[5] Net Patient Service Revenue includes Premium Revenue.